

# Resources

## Introduction

The vision driving the North Lincolnshire Council is 'aspiring people, inspiring places' and is underpinned by five priorities:

- Enable communities to thrive and live active and healthy lives
- Support, safeguard and protect the vulnerable
- Shape the area into a prosperous place to live, work, invest and play
- Commission to improve outcomes for individuals and communities
- Transform into a refocused, dynamic and innovative council

The council provides over 100 services at the total cost of £320 million a year. The funding for these services comes mainly from the retention of business rates, government grants and council tax. The council also gets income by charging for some services, commercial activities and invests money before it is spent to earn cash. The council's expenditure breaks down to:

- 51% spent on Peoples Services including education (non-schools), adult and children prevention and commissioning services, adoption, fostering, youth offending services, safeguarding, children and families support services and adult services.
- 20% is spent on Places Services including sports, leisure and cultural services, street cleaning, parks and grounds maintenance, cemeteries and the crematorium, transport services, waste disposal, highways, housing, environmental services,

community safety, economic development, planning and regeneration and parking services.

- 19% is spent on Policy and Resources. The largest element is housing benefit payments (£46m) but it also includes human resources, legal services, elections, mayoral costs and those of local councillors, financial management, taxation, audit services, insurance, procurement, business support, information management and IT services.
- The final 10% of the council's spend are identified as corporate budgets and include things such as levies from internal drainage boards and environmental agencies for flood defences, insurance premiums, coroners court expenses, corporate management, energy management, public health and interest on loans etc

## Key facts

- For the nineteenth consecutive year net service expenditure in 2014/15 was within budget
- The total services net underspend is £1.5 million or 1.0%
- The approved capital budget for 2014-15 was £83.9m, of this £71m was spent (84.6%)
- Grant funding expected to decrease by at least £13 million over the next four years
- In 2014/15 82.4% of the council KPIs were delivered on target or within tolerance
- Improved procurement realised savings of over £1m in 2014/15
- 80 services across the council's four directorates with a total spend of £94 million (equivalent to 77% of

the net revenue expenditure) have been assessed to determine whether they are providing value for money. Of the 80 profiled services 73% were classed as providing good value for money.

- The authority currently employs a workforce of approximately 2660 fte (Jan 2016)
- The authority currently delivers services out of 142 buildings across North Lincolnshire. The 2015/15 balance sheet showed that the council was worth an estimated £500 million.
- The cost of welfare in North Lincolnshire in 2014/15 was estimated to be £432.2 million at a cost of £2,556.6 per resident.
- The North Lincolnshire Clinical Commissioning Group budget in 2014.15 was £214.3 million. (This does not include commissioning of all health services)
- Tourism is estimated to bring in approx £167 million to the local economy each year across North Lincolnshire

## Challenges

- Impact of world markets on steel
- Closure or retrenchment in fossil fuel operations (Gas power stations/refineries)
- Localisation of NNDR from 2020 (volatility/redistribution) and removal of Revenue Support Grant
- Potential NNDR freeze and tax competition
- Local area vulnerable to economic decisions taken elsewhere in major industries
- Constraints of public finances to remove national deficit

- Reform of local authority finances and welfare reform impacts
- Referendum limits/political choices constrain increases in taxation
- Changes to school funding
- Rising costs of adult social care and children's
- Investigate co-location opportunities with other public sector bodies
- Develop and deliver wider shared service arrangements
- Income generation through commercial development
- Develop and deliver a tourism strategy for North Lincolnshire

## Priorities

- Deliver the Enterprise zone and related economic development priorities
- Maximise green energy developments
- Ensure adequate investment in preventative provision to minimise future costs e.g. social care, community safety
- Secure the future of major industries and their suppliers e.g. Tata
- Deliver the Local Growth Fund
- Attracting housing investment
- Maximise business rate uplift
- Maximise external funding
- Work with partners to deliver a shared vision for North Lincolnshire
- Promote radical devolution of funding to the Greater Lincolnshire region
- Secure improved transport infrastructure (road and rail)
- Work with partners to attract wider public sector investment